

Division(s): N/A

**PERFORMANCE SCRUTINY COMMITTEE**  
**9 January 2020**

**Service & Resource Planning 2020/21 - 2023/24**

**Report by the Director of Finance and Corporate Director Customers &  
Organisational Development**

**Recommendations**

1. The Performance Scrutiny Committee is invited to consider and comment on the
  - a) Corporate Plan
  - b) Revenue investments and pressures plus, income and savings proposals;
  - c) Review of Charges for 2020/21;
  - d) Capital & Investment Strategy incorporating the Treasury Management Strategy Statement 2020/21; and
  - e) proposed capital programme changes for 2020/21 to 2029/30.

**Executive Summary**

2. Ahead of consideration by Cabinet on 21 January 2020, this report sets out the Cabinet's draft Corporate Plan and supporting budget, medium term financial plan, capital programme and supporting strategies.
3. The report is set out in three sections; the Corporate Plan; the revenue budget including the draft council tax precept for 2020/21 and the Medium Term Financial Plan (MTFP) to 2023/24; and the Capital & Investment Strategy and Capital Programme including the Treasury Management Strategy.
4. Performance Scrutiny Committee is invited to consider the information and proposals contained in the report and comment upon them. These comments will be taken into consideration by Cabinet in finalising its budget proposals which will be set out in the report to Cabinet on 21 January 2020.
5. The public consultation on the budget commences on 7 January 2020 and closes on 29 January 2020. The budget consultation report and any changes to the proposed budget as a result of comments received will be incorporated into the Service & Resource Planning 2020/21 – 2023/24 report to Council on 11 February 2020.
6. The Final Local Government Finance settlement and confirmation of some other funding streams is still awaited, and therefore there may be further

changes made to the budget proposals ahead of full Council on 11 February 2020. Information outstanding at the time of the Cabinet meeting will be reported to Council when it considers the budget on 11 February 2020.

7. The following annexes are attached to this report:

|         |   |
|---------|---|
| Annex 1 | Corporate Plan                                      |
| Annex 2 | Revenue Budget and Medium Term Financial Plan       |
| Annex 3 | Capital & Investment Strategy and Capital Programme |

## **Context/Framework for setting the 2020/21 Budget and Medium Term Financial Plan**

8. In order to continue to deliver for our residents and thrive into the longer term, the Council must better manage demand and be more agile to respond to the ever-changing world around us. This budget provides an opportunity to positively step-up to the challenge and demonstrate leadership of both the place and across the wider Oxfordshire system.
9. This budget includes proposals which through investment in some exciting new approaches will allow us to redesign our services, so we can shift our emphasis into more preventative support for our residents, businesses and communities. By grasping this opportunity to invest, we can start to drive improved outcomes and thus be ambitious for Oxfordshire – while critically putting the resident at the heart of our thinking.
10. To reflect this approach, proposed investments and pressures plus income and savings for 2020/21 and across the medium term are grouped by theme within each Directorate. The themes are:
- Demographic pressures
  - Investment to manage demand
  - Essential investment
  - Invest to save
  - Income generation

## **Financial and Legal Implications**

11. This report is mostly concerned with finance and the implications are set out in the main body of the report.

## **Climate Action Implications**

12. The Council has declared a climate emergency and stated the commitment to deliver zero net carbon emissions by 2030. Considering and responding to the climate emergency must be embedded in how the Council operates and in all services the Council delivers. This report provides an overarching

framework for our ambitions to reduce carbon emissions, improve transport networks and support healthy communities as part of our commitment to tackle the issue of climate change.

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30 December 2020